



THE REGIONAL MUNICIPALITY OF NIAGARA
COUNCIL WEEKLY CORRESPONDENCE DISTRIBUTION

INDEX

Friday, August 28, 2026

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Memorandum

CWCD 2026-196

Subject: Summary of Active Bid Solicitations

Date: Friday, August 28, 2026

To: Regional Council

From: Bart Menage, Director, Procurement Services

Please be advised that the Bid Solicitations included in Appendix 1 are currently active.

As per the Procurement By-law 2025-57, section 19. Reporting, item 19.1 The Director, Procurement Services shall:

(a) report to Council on a weekly basis via Councillor Weekly Correspondence Distribution:

(i) a summary of active Bid Solicitations.

Respectfully submitted and signed by

Bart Menage
Director, Procurement Services

Appendices

Appendix 1 Summary of Active Bid Solicitations

Bid Number	Name	Closing Date
2026-T-120	Traffic Signal Rebuild on Regional Road 29 (Lincoln Avenue) at Regional Road 54 (Prince Charles Drive), in the City of Welland	August 28, 2026
2026-T-133	New Pedestrian Crossover (PXO) on Thorold Rd at Barron Avenue, in the City of Welland	August 31, 2026
2026-T-127	Materials Testing Services for the Reconstruction of RR 100 (Casablanca Blvd) between the RR 39 (North Service Rd) and RR 512 (Livingston Ave) in the Town of Grimsby	September 01, 2026
2026-T-129	Medium Priority Instrumentation Calibrations	September 01, 2026
2026-RFP-115	Niagara Talent Attraction Campaign	September 02, 2026
2025-T-227	Grimsby Lincoln Booster Generator Upgrade	September 04, 2026
2026-T-137	Supply and Delivery of Five (5) Three-Quarter Tonne Pick-up Trucks	September 04, 2026
2026-RFP-122	Consulting Engineering Services for the Niagara Falls Watermain Replacement Study	September 08, 2026
2026-T-147	New Pedestrian Crossover (PXO) on Regional Road 18 (Mountain Street) at Cassandra Drive, in the Town of Lincoln	September 08, 2026
2026-T-126	Winter and Summer Ground Maintenance Services for Niagara Region Facilities	September 09, 2026
2026-RFP-121	Baker Rd WWTP & Outfall EA Geotechnical Investigations	September 10, 2026
2026-RFP-119	Niagara Falls Water Treatment Plant Intake Contingency Planning	September 14, 2026
2026-T-125	Campbell West Roof Replacement	September 14, 2026
2026-T-108	Roof System Replacement at Rapelje Lodge Long Term Care home	September 15, 2026

Bid Number	Name	Closing Date
2026-T-128	Contract Administration and Inspection Services for the Rehabilitation of Bridges and Structures	September 16, 2026
2026-RFP-134	Landfill Kiosk Upgrades	September 17, 2026
2026-RFP-96	Niagara EMS Fleet Maintenance, Inspection, Servicing, and Repairs	September 18, 2026
2026-NRFT-117	Spring Gardens Sanitary Pumping Station (SPS) and Forcemain (FM) Upgrade in the City of St. Catharines	September 22, 2026
2026-NRFT-142	Welland Wastewater Treatment Plant Primary Digester No.1 Upgrade	September 23, 2026
2026-RFP-146	DeCew Spillway Rehabilitation Design – Phase 3	September 24, 2026

Memorandum

CWCD 2026-197

Subject: Seniors Services Quality Improvement Report July-September 2026

Date: Friday, August 28, 2026

To: Regional Council

From: Alexis Lamsen, Associate Director, Clinical and Support Services

Recommendations

1. That this memorandum **BE RECEIVED** for information.

Key Facts

- The purpose of this report is to provide Committee and Council with highlights of quality initiatives for Seniors Services.
- Areas of focus in this report are:
 - Resident Acuity and Case Mix Index
 - Leading Quality Improvement in Point-Of-Care Testing: Blood and Urinalysis Pilot Project
 - Growing Greener Together Project: Sustainability in Action

Financial Considerations

The Ministry of Long-Term Care (MLTC) and Ontario Health West are the primary sources of funding for the Seniors Services division. Other funding sources include user fees and levy.

Analysis

Resident Acuity and Case Mix Index

Seniors Services Long-Term Care Homes (LTCH) continue to care for some of the most medically complex residents in Ontario. The Ministry of Long-Term Care's Case Mix Index (CMI) measures the acuity, complexity, and resource needs of residents, with a higher CMI indicating that residents require more intensive nursing care, clinical oversight, and specialized services. The Ministry uses CMI to adjust Level of Care

funding so that homes caring for residents with greater clinical complexity receive additional resources.

The province recently issued the latest Case Mix Index (CMI) results. Seniors Services long-term care homes consistently report a CMI above the provincial average, reflecting the increasingly complex and specialized needs of the residents we serve. The latest results demonstrate a continued increase in resident acuity, highlighting the growing prevalence of residents requiring higher levels of nursing care, clinical monitoring, specialized treatments, and interdisciplinary supports. This sustained increase in complexity has a direct impact on staffing requirements, clinical resources, care planning, and the overall level of support needed to safely and effectively meet residents' needs. Importantly, the increase in resident acuity is accompanied by a corresponding Level-of-Care funding, which helps to offset the resources required to provide care to residents with more complex clinical needs. The funding recognizes the relationship between resident complexity and the intensity of care required and is an important component in supporting long-term care homes as they respond to the evolving needs of the residents they serve.

Leading Quality Improvement in Point-Of-Care Testing: Blood and Urinalysis Pilot Project

Seniors Services continues to demonstrate provincial leadership in innovation and resident-centred care through its participation in Ontario Health's Point-of-Care Testing Pilot Program. Building on prior point-of-care testing initiatives, Seniors Services has been selected for the next phase of the pilot, introducing point-of-care blood analyzers and urinalysis testing within its long-term care homes. The initiative was first reported to the Public Health and Social Services Committee in [COM 15-2025 Seniors Services Quality Improvement Report January to March 2025](https://pub-niagararegion.escibemeetings.com/Meeting.aspx?Id=5f22b5e9-74a7-42ce-b47a-d3b5a8c1a37e&Agenda=Merged&lang=English&Item=20&Tab=attachments) (<https://pub-niagararegion.escibemeetings.com/Meeting.aspx?Id=5f22b5e9-74a7-42ce-b47a-d3b5a8c1a37e&Agenda=Merged&lang=English&Item=20&Tab=attachments>).

Thirteen LTC homes across Ontario were selected for this provincial trial, including all seven Niagara Region LTCHs. Seniors Services was selected to participate based on a demonstrated ability to implement innovative clinical technologies, maintain strong quality and safety standards, and contribute to the evaluation of new models of care. These technologies will provide clinicians with timely diagnostic information at the bedside, enabling earlier identification of acute changes in resident condition and supporting more informed clinical decision-making.

By reducing delays associated with laboratory testing, point-of-care blood analysis and rapid urinalysis are expected to support faster treatment, reduce unnecessary emergency department transfers, improve antimicrobial stewardship, and help residents receive care in the comfort of their home. Participation in this pilot reinforces Seniors Services commitment to evidence-informed practice, strong system partnerships, and the adoption of technologies that improve the quality, safety, and responsiveness of long-term care.

Growing Greener Together Project: Sustainability in Action

Seniors Services continues to advance environmental sustainability through the Growing Greener Together Project, bringing teams together to develop innovative solutions that support greener homes, resident engagement, and community connection. This initiative reflects cross-functional collaboration and a shared commitment to sustainability, innovation, and creating vibrant environments for residents, staff, and the broader community.

Teams presented inspiring proposals, including Northland Pointe's Lake Erie Monarch Butterfly Habitat, which explores creating pollinator-friendly spaces that support biodiversity while providing residents with meaningful connections to nature. Linhaven's Courtyard Composting and Micro-Gardening initiative focuses on reducing organic waste, creating resident-engaged gardening opportunities, and promoting sustainability. Northland Pointe's Café Growing Green reimagines café spaces through conscious consumption and sustainable practices, while Woodlands of Sunset's High-Efficiency Water Upgrades highlights opportunities to reduce water waste through practical infrastructure improvements. Linhaven and Gilmore's 'Steam. Save. Sustain'. initiative explores the use of steam cleaning to reduce chemical use and improve operational efficiency.

These projects demonstrate the creativity and commitment of Seniors Services teams in advancing environmental stewardship while supporting the Vibrant Model of Care by creating meaningful, purposeful, and sustainable environments for residents, staff, and the broader community.

Alternatives Reviewed

Quarterly quality improvement reports provide committee and council with important information, supporting accountability, transparency and a culture of best practice and continuous quality improvement. As the governing body for the Region's LTC Homes, it

is important that Council receives these reports to ensure high quality of care, understand the successes, challenges and opportunities experienced in these facilities and meet legislative accountability requirements of LTC.

Relationship to Council Strategic Priorities

The high CMI reflects Seniors Services' commitment to caring for residents with complex needs while ensuring appropriate clinical supports and resources are available as an Effective Region. The Point-of-Care Testing Pilot demonstrates leadership in innovative healthcare delivery as an Effective Region by improving timely access to diagnostics, supporting better outcomes, and reducing avoidable hospital transfers. The Growing Greener Together Project advances environmental sustainability through initiatives under the Green and Resilient Region priority that promote conservation, biodiversity, and meaningful resident engagement, supporting Niagara Region's commitment to building healthy, resilient, and sustainable communities.

Other Pertinent Reports

- [COM 39-2023 Seniors Services Quality Improvement Report: April-June 2023](https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=7a85830c-5b3b-480b-a101-b2b0aa5408c3&Agenda=Merged&lang=English&Item=14&Tab=attachments)
(<https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=7a85830c-5b3b-480b-a101-b2b0aa5408c3&Agenda=Merged&lang=English&Item=14&Tab=attachments>)
- [COM 15-2025 Seniors Services Quality Improvement Report January to March 2025](https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=5f22b5e9-74a7-42ce-b47a-d3b5a8c1a37e&Agenda=Merged&lang=English&Item=20&Tab=attachments)
(<https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=5f22b5e9-74a7-42ce-b47a-d3b5a8c1a37e&Agenda=Merged&lang=English&Item=20&Tab=attachments>)
- [COM 27-2025 Seniors Services Quality Improvement Report April to June 2025](https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=5169cad9-1887-4ea5-b28f-7b1b4d7ffdb7&Agenda=Agenda&lang=English&Item=19&Tab=attachments)
(<https://pub-niagararegion.escribemeetings.com/Meeting.aspx?Id=5169cad9-1887-4ea5-b28f-7b1b4d7ffdb7&Agenda=Agenda&lang=English&Item=19&Tab=attachments>)

This memorandum was prepared in consultation with Laura Matthews, Manager, Clinical Practice, Trevor Baltus, Supervisor, Clinical Documentation and Informatics, Gina Stringer, Chief of Operations, Long Term Care and reviewed by Paolo Varis, Director, Seniors Services.

Respectfully submitted and signed by

Alexis Lamsen RN MScN GNC (c)
Associate Director, Clinical
and Support Services

Memorandum

CWCD 2026-198

Subject: Consultation on Proposed Contents of Regulations under the Municipal Accountability Act, 2026

Date: Friday, August 28, 2026

To: Regional Council

From: Ann-Marie Norio, Regional Clerk

The Municipal Accountability Act, 2026, received Royal Assent on June 2, 2026, and provides authority for the Minister and Lieutenant Governor to enable regulations related to establishing a single, standardized code of conduct that would apply to all members of Council and certain local boards; create standardized inquiry processes to be followed by municipal integrity commissioners; and establish roles and requirements related to education and training for the Integrity Commissioner of Ontario (ICO), municipal integrity commissioners, and members of councils and certain local boards.

It is proposed that these regulations would come into force and effect on November 15, 2026, the start of the new term of Council.

The Province is seeking public input on the contents to include in these regulations.

To learn more about the proposed regulations or to provide comment, please visit: [Proposal for Regulations to Establish a Standardized Municipal Code of Conduct; Municipal Integrity Commissioner Processes and Education and Training Requirements | regulatoryregistry.gov.on.ca](https://regulatoryregistry.gov.on.ca)

Respectfully submitted and signed by

Ann-Marie Norio
Regional Clerk

**Ministry of the Environment,
Conservation and Parks**

**Ministère de l'Environnement,
de la Protection de la nature et des
Parcs**

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357-2026-2120

August 25, 2026

Mr. Tom Insinna
Acting Regional Chair
Regional Municipality of Niagara
Email: tom.insinna@niagararegion.ca

Dear Regional Chair Insinna:

Thank you for meeting with me at the 2026 Association of Municipalities of Ontario (AMO) conference in Ottawa. I always value the opportunity to connect directly with municipal partners and discuss the priorities, challenges and opportunities facing communities across the province.

Strong municipalities are essential to a strong Ontario. By continuing to work together, we will build and support strong and resilient communities, create jobs, attract investment and protect the environment and natural resources that Ontarians rely on every day. Municipalities are important partners in this work.

I appreciated hearing directly about the issues that matter most to your community and look forward to continuing our collaboration to protect Ontario.

Thank you again for meeting with me.

Sincerely,

A handwritten signature in blue ink, appearing to read "Todd McCarthy", with a long horizontal flourish extending to the left.

Todd McCarthy
Minister of the Environment, Conservation and Parks

Watchfile

August 27, 2026



AMO 2026-2028 Board of Directors

AMO's 2026-2028 Board of Directors has been elected. Thank you to the dedicated municipal leaders who have stepped forward to represent Ontario's municipalities and help guide AMO's advocacy and priorities over the next two years.

Meet the Board

AMO Letter to Prime Minister and Premier

AMO sent a letter on behalf of Ontario's municipal sector to federal and provincial leaders, showing support and highlighting

Reserve Local Leadership Foundations Seats, Assign Later

Clerks and CAOs can reserve seats now for AMO and IOG's Local Leadership Foundations program and assign

shared priorities of building strong communities and adapting to economic uncertainty.

participants after the election. Give incoming council members the tools to start their term strong.

[Read the Letter](#)

[Reserve Seats Now](#)

Federal Matters

Rail Safety Improvement Funding

Municipalities are eligible to [apply for federal funding](#) to improve safety at high-risk rail crossings and along rail lines. Application deadlines are August 21 or September 4.

Antenna Siting Consultation Deadline Extended

The federal government's [consultation](#) on changes to how cell towers are sited has been extended to September 22.

Provincial Matters

Rural Ontario Development Program

A new application window for the [Rural Ontario Development \(ROD\) Program](#) is open until October 1. This provides funding to attract investment, strengthen workforce capacity and build long-term growth in rural communities.

Conservation Authorities Consultation

The Ministry of the Environment, Conservation and Parks is consulting on a mechanism to determine how many members participating municipalities appoint to regional conservation authorities. [Respond](#) by September 12.

High-Speed Internet Access

The province has updated its municipal [guidance](#) on how to deliver high-speed internet projects faster, and its [map](#) of service available and in-progress projects. See how your community is represented!

Strengthen Emergency Preparedness: Apply now for Community Emergency Preparedness Grant (CEPG)!

The Ministry of Emergency Preparedness and Response (MEPR) has launched the 2026-2027 round of the [CEPG](#), helping strengthen local emergency preparedness and response capacity across Ontario. Municipalities with populations under 100,000 residents (Statistics Canada 2021 Census data), not previously funded, are eligible. Applications close October 7, 2026, at 4:00 p.m. EST.

Events & Education

- **Sept 29 - Local Leadership Foundations Info Session**
 - We're holding an ask-us-anything [information session](#) on September 29 from 12:00 to 1:00 p.m. Join AMO and the Institute on Governance for an overview of the program, a preview of the materials and an opportunity to get your questions answered.

[See the Full Event Calendar](#)

LAS AMO Business Services

We just can't wait to get on the road again...

Planning is underway for our fall road trips in southern Ontario. Keep an eye on your email for the opportunity to learn what's new at LAS and share feedback on some of the challenges you face. Contact [Tanner](#) or [Christian](#) to schedule your 1:1 visit.

MUNICIPAL PARTNERS*

Building Officials Training for Housing Permit Approvals

Help your building officials approve high-performance housing faster. This 12-hour [online course](#) provides the technical tools to review complex projects in-house, reducing delays and permit backlogs. Only \$150 per person.

2026 Western Ontario Municipal Conference in Guelph

Registration is now open for the 2026 [Western Ontario Municipal Conference \(WOMC\)](#), taking place October 16, 2026, at the Delta Guelph Conference Centre in Guelph.

Ontario Bike Summit

The [Ontario Bike Summit](#) returns to Toronto Sept 22–24, convening public and industry leaders to showcase North American best practices in cycling infrastructure, policy, tourism, and community planning.

Careers

[Senior Communications Advisor - Association of Municipalities of Ontario \(AMO\)](#).
Closing Date: September 11, 2026.

[Strategic Communications Planner - Association of Municipalities of Ontario \(AMO\)](#).
Closing Date: September 11, 2026.

[Communications & Public Affairs Specialist - Middlesex-London Paramedic Service](#).
Closing Date: September 4, 2026.

[Co-ordinator of Solid Waste - City of Greater Sudbury](#). Closing Date: August 26, 2026.

[Director of Communications - City of Brantford](#). Closing Date: September 3, 2026.

[Director of Development - Town of Hanover](#). Closing Date: September 4, 2026.

[Director, Economic Development and Tourism - Regional Municipality of Durham](#).
Closing Date: August 24, 2026.

[Director, Long-Term Financial Planning and Asset Management - The District Municipality of Muskoka](#). Closing Date: September 10, 2026

[Housing Operations Supervisor - County of Lanark](#). Closing Date: September 7, 2026.

[Manager, Sewage Collection - City of Windsor.](#) Closing Date: September 28, 2026.

[Senior Accountant - City of Orillia.](#) Closing Date: September 3, 2026.

[Sr Project Engineer, Water & Wastewater - County of Simcoe.](#) Closing Date: September 13, 2026

[See More Careers](#)

In Case You Missed It

Key Takeaways from the 2026 AMO Conference

More than 3,600 municipal leaders, government representatives, sector partners and stakeholders from 444 municipalities came together in Ottawa for four days of conversations, advocacy, learning and collaboration. [Read about it here.](#)

[Read More Past Issues](#)



Uniting Ontario's 444 municipalities, AMO supports strong, resilient municipal governments by tackling shared goals, together.

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

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